WELCOME

to the Community Information Session for the Draft St Lucia Campus Master Plan.

☕  Grab a coffee
🔍  Look around
💬  Ask questions
KEY FACTS

THE UNIVERSITY OF QUEENSLAND

South East Queensland is one of Australia’s fastest growing regions — by 2041, the region is expected to be home to nearly 2 million extra people.

The SEQ Regional Plan identifies UQ as a knowledge precinct and an area of regional economic significance in the SEQ Regional Plan.

UQ ranks in the top 50 as measured by the Performance Ranking of Scientific Papers for World Universities.

The University also ranks 51 in the QS World University Rankings, 52 in the US News Best Global Universities Rankings, 60 in the Times Higher Education World University Rankings and 55 in the Academic Ranking of World Universities.

UQ invests more than $10 million a year ensuring high quality parklands, facilities and grounds are open to the public and available for community use.

UQ is one of the largest employers in South East Queensland.

UQ contributes more than $700 million to Queensland’s economy each year through international student enrolments.

UQ has 50,830 students, including 12,666 international students enrolled across the St Lucia, Gatton and Herston campuses.
THE ST LUCIA CAMPUS IS CONSTANTLY CHANGING

THE ST LUCIA CAMPUS

- St Lucia is the main campus for The University of Queensland — other campuses are Gatton and Herston
- 114 hectares of land, bounded by approximately 3km of riverfront
- 44,500 students enrolled in courses delivered at St Lucia campus (2015)
- Almost 50,000 people can visit the St Lucia campus over the course of a day with a peak population around 25,000
- Home to over 2,700 students across 10 residential colleges
- 22 hectares is allocated to sporting purposes, supporting over 78 sport and recreation activities

The Great Court complex, Union College and Avalon Theatre are all heritage listed assets

Student Residences Project (Wilson Architects + Partners Hill) — $230m
Childcare centre (DWT Suters)
Student Union Project (Hassell)
New teaching building (Architectus)
New gym (UQ Sport) (Architectus)
Pool expansion (UQ Sport) (M3 Architecture)
New synthetic sports fields and car park (BVN) — $24m
Sustainable Futures Building (Lyons and M3 Architecture)
Forgan Smith Refurbishment — $35m
The University of Queensland is committed to engaging in open and respectful discussion.

UQ has undertaken community engagement and consultation activities to inform development of the St Lucia Campus Master Plan.

CONSULTATION HAS BEEN UNDERTAKEN IN FOUR PHASES:
- 2015 — Early Draft Master Plan — Stakeholder and Community Engagement
- 2015 — Engagement and research undertaken for the UQ Student Strategy
- 2016 — Release of a Key Directions Paper for community consultation
- 2017 — Release of Draft Master Plan for community consultation

ENGAGEMENT ACTIVITIES

COMMUNITY INFORMATION SESSIONS
Two community information sessions — November 2016

KEY FEEDBACK THEMES FROM 2016 ENGAGEMENT
- Traffic, transport and accessibility
- Campus edges — relationship with the river, Avalon Theatre, Hawken Drive and Long Pocket
- Better communication and reduction of mixed messages within the community
- Concern regarding UQ approach to Community Infrastructure Designation (CID) renewal

COMMUNITY REFERENCE GROUP
A Community Reference Group (CRG) was established as a key initiative of the University’s commitment to engagement.

The CRG includes 17 representatives from the community and local organisations. It provides input and feedback to the continuing master planning process.

The group has so far met six times:
- Meeting 1: Master Planning Process Overview
- Meeting 2: Traffic and Transport
- Meeting 3: Student Residences Project and Key Directions Paper
- Meeting 4: Campus Edges
- Meeting 5: Draft Master Plan and 2017 Program
- Meeting 6: Draft Master Plan

WEBSITE

TECHNICAL SESSIONS WITH COUNCIL AND STATE GOVERNMENT

TARGETED STAKEHOLDER DISCUSSIONS, INTERVIEWS AND PRESENTATIONS

COMMUNITY INFORMATION SESSIONS

ONLINE FEEDBACK SURVEY

FOCUS GROUPS

STEEERING GROUP

COMMUNITY REFERENCE GROUP

ENGAGEMENT ACTIVITIES
IMPLEMENTATION & TIMING

The Draft Master Plan is a flexible document that provides a strategic framework for development of the St Lucia Campus over the next 20 years — it is not a blueprint for particular projects.

Implementation of some strategies will begin immediately while others will take longer to evolve. Individual projects will be subject to further investigation and normal consultation and approval processes prior to implementation.

The University is considering what implementation tools should be used to manage the development of the university.

The Draft Master Plan nominates specific planning and consultation approaches for landholdings at Long Pocket, Hawken Drive, and the Avalon Theatre.

This may include a number of options at some point in the future:

» Development under the current Community Infrastructure Designation (CID) (existing development model)

» Development under the provisions of City Plan 2014 (existing development model outside CID)

» Renewal or expansion of the CID

Options may include community and stakeholder engagement activities as part of the planning process.
TRAFFIC & TRANSPORT

Brisbane’s biggest transport challenge is planning to meet the needs of the future.

The University is proactively working with State Government and Brisbane City Council to explore options to address this challenge. Part of that is **understanding our local impacts/what our role in the system is.**
TRAFFIC & TRANSPORT

The following studies have been undertaken to look at traffic and transport

1. **Traffic and Transport Strategies**
   - Traffic and Access Strategy
   - Parking Strategy
   - Public Transport Strategy
   - Active Transport Strategy
   - Mobility Management Strategy
   - Travel Demand Strategy

2. **Student Residences Project** — Traffic Impact Assessment

3. **Technical note** — Cross-campus Link, Benefits to UQ.

4. **Walking and Cycling Bridge**,
   - St Lucia to West End — Options Analysis

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**2015 BREAK DOWN OF TRIPS TO/FROM THE CAMPUS BY OBSERVATION POINT**

- **30%** Sir Fred Schonell Drive
- **25%** Chancellor’s Place Bus Station
- **26%** at Eleanor Schonell Bridge
- **13%** Sir William Macgregor Drive (near Upland Road)
- **2%** Macquarie Drive
- **2%** City Cat
- **2%** Other (walking trips)

**EXISTING DAILY TRAVEL DEMANDS AT UQ ST LUCIA CAMPUS**
(2002 to 2015 comparison)

<table>
<thead>
<tr>
<th>MODE</th>
<th>Arrivals</th>
<th>Departures</th>
<th>Total</th>
<th>%</th>
<th>Arrivals</th>
<th>Departures</th>
<th>Total</th>
<th>%</th>
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<tbody>
<tr>
<td>Bus</td>
<td>6,368</td>
<td>6,467</td>
<td>12,835</td>
<td>19%</td>
<td>16,221</td>
<td>16,228</td>
<td>32,449</td>
<td>33%</td>
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<tr>
<td>Walk</td>
<td>4,605</td>
<td>4,544</td>
<td>9,149</td>
<td>13%</td>
<td>10,270</td>
<td>10,440</td>
<td>20,710</td>
<td>21%</td>
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<tr>
<td>Bicycle</td>
<td>804</td>
<td>844</td>
<td>1,648</td>
<td>2%</td>
<td>3,431</td>
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</tr>
<tr>
<td>Ferry</td>
<td>2,293</td>
<td>2,267</td>
<td>4,560</td>
<td>7%</td>
<td>733</td>
<td>946</td>
<td>1,679</td>
<td>2%</td>
</tr>
<tr>
<td>Car</td>
<td>20,479</td>
<td>20,427</td>
<td>40,906</td>
<td>59%</td>
<td>18,953</td>
<td>18,790</td>
<td>37,743</td>
<td>38%</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td><strong>34,549</strong></td>
<td><strong>34,549</strong></td>
<td><strong>69,098</strong></td>
<td><strong>100%</strong></td>
<td><strong>49,608</strong></td>
<td><strong>49,608</strong></td>
<td><strong>99,216</strong></td>
<td><strong>100%</strong></td>
</tr>
</tbody>
</table>

* Extracted from The Population of the University of Queensland, St Lucia Campus, 2015, Elin Charles-Edwards
TRAFFIC & TRANSPORT

POTENTIAL PROJECTS

CROSS-CAMPUS BUS LINK

- **PRINCIPLES ACHIEVED**
  - Contribution and integration with the city
  - Optimise the physical connectivity of the campus
  - New integrated transport infrastructure
  - Active, integrated, and inclusive campus for all to enjoy
  - Sustainability for the future

- **KEY FEATURES**
  - Enhanced connectivity with regional public transport networks
  - Improved, more direct east-west cross-city links
  - Higher service levels
  - High patronage (demand and revenue)
  - Patronage will justify better service
  - Reduced number of buses needing to terminate on UQ St Lucia campus freeing up land for other campus activities.

MAJOR NEW BUS STATION

- **PRINCIPLES ACHIEVED**
  - Contribution and integration with the city
  - Optimise the physical connectivity of the campus
  - New integrated transport infrastructure
  - Active, integrated, and inclusive campus for all to enjoy
  - Sustainability for the future

- **KEY FEATURES**
  - Alignment with the future bus link to UQ St Lucia Lakes and other adjacent routes
  - Allows for a new retail hub and strong gateway experience at Chancellor’s Place
  - Increased bus capacity
  - Underground or at-grade station to align with future bus connections
  - Close proximity to the new retail hub.

WEST END BRIDGE

- **PRINCIPLES ACHIEVED**
  - Contribution and integration with the city
  - Optimise the physical connectivity of the campus
  - New integrated transport infrastructure
  - Active, integrated, and inclusive campus for all to enjoy
  - Sustainability for the future

- **KEY FEATURES**
  - New walking and cycling bridge
  - Better safety for pedestrians and cyclists
  - Connects primary cycle and recreational routes
  - Integration with high frequency public transport services
  - Compatibility with future rapid transit options for the city
  - Encourages active transport for the inner city link.

ELECTRIC BUS

- **PRINCIPLES ACHIEVED**
  - Contribution and integration with the city
  - Optimise the physical connectivity of the campus
  - New integrated transport infrastructure
  - Active, integrated, and inclusive campus for all to enjoy
  - Sustainability for the future

- **KEY FEATURES**
  - Enhanced environmental outcomes
  - Zero carbon emission
  - Dramatically reduced noise pollution
  - Attractive high-quality inter and intra-campus transport solution utilising the latest technology
  - Focus on delivering sustainable solutions.
LONG-TERM CONCEPTUAL VISION

Benefits of the Master Plan

» Opens the campus to the city as a community, cultural and sporting destination

» Promotes public transport use through improved infrastructure and programs

» Details a clear vision and process for the development of key precincts

» Provides the knowledge and research infrastructure to attract the brightest students and leading researchers and grow education sector — key sector for Queensland’s future economy

INDICATIVE PROJECTS TO BE DEVELOPED OVER THE NEXT 30–50 YEARS

- Existing built form to remain on campus
- New buildings on campus
- Major new “St Lucia Parkland”
- Continuous river front pedestrian/cycle access
- Redevelopment of the Great Court landscape
- New pedestrian and cycle bridge to West End
- Two major circular pedestrian focused streets
- Major new events lawn at the campus front door
- Underground bus interchange
- Riverstage/amphitheatre for events/performances
- Chancellor’s Place activity node and plaza
- Floating swimming pool adjacent to existing pool
- Redeveloped student union hub
- New marina/mooring facilities
- Enhanced sports fields and amenities
- Central plazas and collaboration spaces
- Business and industry precinct
- Iconic landmark building at the main entry
- New mixed-use residential living at Hawken Drive
- Upgrade to rowing club with dining opportunities
- Delivery of individual master plans for the colleges
- New pedestrian and cycle bridge to Yeronga
- Medium-density residential at the campus edges

Note: Illustrative for consultation purposes only. Subject to detailed feasibility, design and engagement.
The following framework has been developed for the campus, based on previous consultation and site analysis, as well as the opportunities and constraints outlined in the Key Directions Paper (November 2016).

A framework plan is a high-level planning tool used to coordinate, guide and inform the preparation and consideration of future, more detailed local planning.
**KEY MOVES & ENABLING PROJECTS**

**ST LUCIA PARKLAND**

**KEY FEATURES**
- passive recreational green space for all ages and community groups
- major new events and entertainment precinct, including riverstage and amphitheatre
- children’s play
- active recreation and kick-about space for games and sports activities
- interactive learning and knowledge nodes.

**PRINCIPLES ACHIEVED**
- Contribution and Integration with the city
- Flexible and adaptable buildings and spaces
- Active destination
- Sustainability for the future

**MAJOR EVENTS LAWN**

**KEY FEATURES**
- flexible space for events of varying scale
- distinct sense of arrival for the campus
- framing the Forgan Smith Building.

**PRINCIPLES ACHIEVED**
- Contribution and Integration with the city
- Interests and clearly defined heart
- Open, active and inclusive campus for all to enjoy
- Flexible and adaptable buildings and spaces

**CHANCELLORS PLACE UPGRADE**

**KEY FEATURES**
- attractor to the wider neighbourhood and external visitors
- welcoming arrival precinct
- activated by transport, integrated and responsive to surrounding context
- high-quality retail, food and beverage offerings
- offer both day and night activities, all days of the week and year.

**PRINCIPLES ACHIEVED**
- Contribution and Integration with the city
- Interests and clearly defined heart
- Open, active and inclusive campus for all to enjoy
- Flexible and adaptable buildings and spaces
- New integrated transport infrastructure

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The University of Queensland Draft St Lucia Campus Master Plan — Community Information Session — March 2017
KEY MOVES & ENABLING PROJECTS

SUPER KNOWLEDGE PRECINCT

PRINCIPLES ACHIEVED

- Contribution and integration with the city
- Flexible and adaptable buildings and spaces
- Sustainability for the future
- Activated destination
- Long Pocket Precinct
- Anderon

KEY FEATURES

- Strong collaboration between education and industry uses
- Leading environment for knowledge generation and economic performance
- Major cluster of knowledge based uses saddling the river
- Connected by the Eleanor Schonell Bridge.

COLLABORATION AND INNOVATION PLAZAS

PRINCIPLES ACHIEVED

- Open, active and inclusive campus for all to enjoy
- Flexible and adaptable buildings and spaces
- Sustainability for the future
- Activated destination
- An integrated learning landscape
- Campus wide

KEY FEATURES

- Contemporary outdoor learning environments
- Outdoor digitally enabled learning and research hubs
- Blackboards or interactive whiteboards
- Blurring the boundaries between indoor and outdoor spaces
- Moveable furniture, including tables and chairs for easy reconfiguration
- Wireless internet (campus wide)
- Idea generators
- Minor food and beverage opportunities.

INDIGENOUS STORY

PRINCIPLES ACHIEVED

- Contribution and integration with the city
- Sustainability for the future
- Activated destination
- An integrated learning landscape
- Community

KEY FEATURES

- Celebrating the historic and cultural landscape of the campus
- Embed Indigenous stories through a network of experiences across the campus
- Promote a socially inclusive campus
- Supports intent to prepare a Reconciliation Action Plan
- Collaboration between artists, curators and academics.
LONG POCKET PRECINCT

PROPOSED USE
A Focus for Research and Industry Partnerships

BENEFITS OF THE MASTER PLAN
» Opens the campus as a community, cultural and sporting destination
» Promotes public transport use through improved infrastructure and programs
» Details a clear vision and process for the development of key precincts
» Provides the knowledge and research infrastructure to attract students and researchers and grow education sector — key sector for Queensland’s future economy.
» Outlines the University’s commitment to detailed planning and engagement prior to significant redevelopment.

FEEDBACK RECEIVED SO FAR
» Generally agreed the Long Pocket site should continue to be used for research purposes and engagement with industry partners.
» Respondents highlighted the importance of site access in the form of a ferry connection and public bike/pedestrian path, and retaining the vegetation of the area.

KEY FEATURES
» high value and low impact activities
» distinct environmental and green heart, accessible by the community
» key links to the main campus along the river’s edge
» convenience centre to encourage self containment, and reduce vehicle trips per day
» low-scale development on the edges adjacent the existing residential areas
» employs eco-design to enhance the Tarcoola Track and local bushland.

The University of Queensland Draft St Lucia Campus Master Plan — Community Information Session — March 2017
AVALON THEATRE PRECINCT

CURRENT STATE
- Closed in mid-2000s and remains vacant
- Historical and social significance
- Adjoins Guyatt Park, providing a green space onto the Brisbane River and linking to designated bikeway
- Potential pedestrian and cycle connection to West End
- Key location with strong visibility to Sir Fred Schonell Drive and Guyatt Park.

FEEDBACK RECEIVED SO FAR
- Suggestions for the Avalon Theatre precinct generally fall under 3 headline actions: restoration, demolition, sale.
- Those in favour of restoration would like to see the building used as an arts cinema, theatre or community space with café/bar, for either the student population or the wider community.
- The proponents for demolition have suggested using the site for construction of a new theatre or student accommodation.
- Others propose getting rid of the site and using the money for other purposes on the St Lucia campus.
- Work with Council and community to better plan for Avalon as part of the parkland precinct.

KEY FEATURES
- refurbish the heritage-listed theatre
- mixed-use community, events, business innovation, and food and beverage opportunities
- utilised by both the local community and the University
- active contributor to the local community
- integrate with Guyatt Park
- outlines the University’s commitment to detailed planning and engagement prior to significant redevelopment.

PROPOSED USE
A focus for the community, events and innovation
HAWKEN DRIVE PRECINCT

PROPOSED USE
A University Gateway

CURRENT STATE
* The University is currently converting a number of adjacent houses on Upland Road for use as clinics run by the School of Human Movement and Nutrition Sciences and the School of Health and Rehabilitation Sciences. The project budget was $4.27 million.

FEEDBACK RECEIVED SO FAR
* Ideas for the use of the Hawken Drive Precinct are much more diverse than for the other campus edge sites.
* While respondents generally agreed that the current usage as clinic space is appropriate for now, longer term there are conflicting views. Arguments were made for:
  * using the site for student or visiting academic accommodation, and absolutely not using the site for accommodation
  * using the site for low/medium density mixed use buildings and ensuring no retail premises are included
  * selling the site, and retaining the site
  * demolishing, renovating and maintaining the current buildings.

KEY FEATURES
* key gateway opportunity for the campus
* strong residential focus
* complementary uses to the existing Hawken Drive Precinct
* improved public realm, connectivity and wayfinding
* scale and massing to transition down to the east
* focus on services, community use, health and well-being
* outlines the University's commitment to detailed planning and engagement prior to significant redevelopment.
NEXT STEPS

WE ARE HERE
Your feedback will shape the final Master Plan.
Public consultation will run from 13 March to 13 April.
YOUR IDEAS HERE

TO PROVIDE FURTHER COMMENTS
Complete an online survey or submission by
Thursday 14 April 2017

CONTACT US
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W uq.edu.au/about/st-lucia/masterplan